



EASTERN SIERRA CONTINUUM OF CARE (CoC)

QUARTERLY MEETING

February 18, 2021 -- 10:00 a.m.

Inyo Mono Advocates for Community Action, Inc.
Zoom Conference Meeting

137 E. South Street, Bishop, CA 93514

AGENDA

In order to minimize the spread of the COVID-19 virus, Governor Newsom has issued Executive Orders that temporarily suspend certain requirements of the Brown Act. Please be advised that the IMACA Conference Room, the regular CoC meeting location, is closed to the public, and the CoC is conducting its meetings exclusively online during the pandemic. Service providers, stakeholders, and the public will participate in the meeting via Zoom videoconference from individual, separate locations. The videoconference is accessible at this link:

<https://us02web.zoom.us/j/89435173359?pwd=Y1M0TIVLNFNNGYnpiczZYSnB0NUlsQT09>

Meeting ID: 894 3517 3359; Passcode: FxmS3f. You may also participate in the meeting by conference call: (669) 900-6833; enter the Meeting ID 894 3517 3359; and Passcode 467902.

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the IMACA Human Resources Coordinator at 760-873-8557, Extension 111. Notification 24 hours prior to the meeting will enable Agency staff to make reasonable arrangements to ensure accessibility to this meeting.

1.0 Call Meeting to Order and Introductions –

2.0 Public Comment: This time is set aside to receive public comment on matters not calendared on the agenda.

3.0 Project Roomkey and COVID-19 Response Updates – Reports from Eastern Sierra CoC service providers on non-congregate shelter projects and other strategies to reduce homelessness and the transmission of the COVID-19 virus.

4.0 2018 and 2019 California Emergency Solutions and Housing (CESH) and Homeless Housing, Assistance and Prevention (HHAP) Round 1 Applications – Review and approval of funding applications submitted in response to the Request for Proposals (RFPs) sent to stakeholders and interested parties on November 30, 2020. Applications were received from Mammoth Lakes Housing and Inyo Mono Advocates for Community Action (IMACA). Mammoth Lakes Housing requests Capital Reserve funding for both CESH allocations and IMACA requests funding from all three programs for continuation and expansion of existing projects. In addition, IMACA is proposing a new homeless navigation and crisis center in Bishop and the addition of a Street Outreach position in Mammoth Lakes.

5.0 Homeless Housing, Assistance and Prevention Round 2 (HHAP-2) Grant Funding – On behalf the CoC, IMACA submitted a HHAP Round 2 application on January 23 for the full allocation of \$356,764. Proposed projects to address homelessness in the Eastern Sierra include the navigation/crisis center in Bishop, street outreach in all three counties, rental assistance, youth homelessness set-aside, and remote workstations requested by California Indian Legal Services. The California Homeless Coordinating and Financing Council (HCFC) will approve or request an amended application by March 30, 2021, and approve amended applications no later than June 13. The CoC will release an RFP and solicit project proposals when the application is approved by HCFC.



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- 6.0 CoC Funding Application Review Process** – Discussion of current homeless project expenditures and a formal process for reviewing and approving CoC funding applications. At the last regular meeting, stakeholders requested additional information on homeless projects administered by IMACA and other organizations with CoC funding. Attached is a report listing the programs and projects along with approved budgets and current expenditures. We are recommending formation of a new committee responsible for reviewing and approving new CoC funding applications.
 - 7.0 COVID-19 Vaccine Plan for Homeless Service People Experiencing Homelessness (PEH)** – This is an initial discussion of a vaccination plan for PEH in the Eastern Sierra service area. Developing an effective vaccination strategy for people experiencing homelessness will require the coordination of many partners including homeless systems, public health and emergency management departments, and community stakeholders. We would like to discuss the roles and responsibilities for vaccine planning and distribution to those experiencing homelessness in our community.
 - 8.0 Navigation Center/Crisis Shelter Discussion** – IMACA proposes to establish and operate a navigation and crisis center for people experiencing homelessness at 137 E. South Street, in Bishop. This is an overview of the project and preliminary discussion of the staffing, schedule, and budget for the project.
 - 9.0 Racial Equity Plan and Participation by People with Lived Experience** – The U.S. Department of Housing and Urban Development (HUD) and California Department of Housing and Community Development (HCD) require CoCs to administer projects with racial equity and include participation by people with lived homeless experience. This is a discussion of strategies to increase participation in the CoC by these underrepresented groups.
 - 10.0 Roundtable** – Update on 2021 Housing Inventory Point-in-Time Counts; other discussion items.
 - 11.0 Set Next Meeting Date** –
 - 12.0 Adjournment** –



EASTERN SIERRA CONTINUUM OF CARE (CoC) MEMORANDUM

To: Eastern Sierra CoC Service Providers and Stakeholders
From: Larry Emerson, IMACA
Re: CoC Funding and Budgets
Date: February 18, 2021

At the last regular CoC meeting on November 19, stakeholders requested additional information on current sources of funding and budgets for projects and programs assisting people experiencing or at imminent risk of homelessness. This is an explanation of current and proposed expenditures and a proposed plan to ensure transparency and stakeholder participation and input.

Background:

Funding for projects addressing homelessness was limited to competitive grants available through the Emergency Solutions Grants (ESG) Program from 2014 to 2018. Since then, the California Legislature has allocated additional funds to CoCs in an effort to prevent and reduce homelessness. The 2018 and 2019 California Emergency Solutions and Housing (CESH) Program, the Homeless Emergency Aid Program (HEAP), and the 2019 and 2020 Homeless Housing, Assistance and Prevention (HHAP) Programs have all provided more noncompetitive funding to CoCs and homeless service providers. More recently, in response to the pandemic, the state has directed funding for an emergency response to homelessness and the U.S. Department of Housing and Urban Development (HUD) has allocated additional resources through the Emergency Solutions Grants – Coronavirus (ESG-CV) Program.

IMACA, the CoC Administrative Lead and Collaborative Applicant, has applied for the ESG Program and received competitive grant funding for Emergency Shelter, Homelessness Prevention, and Street Outreach projects as well as noncompetitive funding for Rapid Rehousing. The agency has expanded these projects in recent years and added transitional housing and rent subsidy programs. The CoC has conducted a fair and open process to solicit applications but until 2018 no other service providers have requested funding. Participation in the Homeless Management Information System (HMIS) database and regular reporting to state agencies and HUD are required to administer projects with this funding.

The process to determine the projects included in the homeless project funding applications has evolved over time and requires more analysis and documentation than in previous years. State agencies and HUD are now requiring that CoCs consider all resources and funding directed at homelessness in their communities and conduct a needs assessment and service gaps evaluation. IMACA has submitted this information for the ESG-CV and HHAP applications in recent months. Goals and Action Steps in the Eastern Sierra CoC Strategic Plan adopted in 2019 and revised late last year also guide the funding application planning process.

Current Funding and Projects:

IMACA has endeavored to include eligible activities in the CoC funding applications that address the needs identified in the Strategic Plan and gaps analysis: street outreach; crisis housing and shelter; temporary and permanent supportive housing; homelessness prevention; and permanent housing. Geographic distribution of funding to the counties with proportional shares allocated to jurisdictions based on the Point-in-Time Counts and HMIS data is also our goal for projects and expenditures. In compliance with federal and state directives, we are now striving for equitable distribution to underserved subpopulations experiencing homelessness.

Street Outreach, Rapid Rehousing, Emergency Shelter, Transitional Housing and Homelessness Prevention projects are currently being administered by IMACA in all three counties with funding from the 2019 ESG and HEAP Programs. The CoC has solicited proposals for the 2018 and 2019 CESH and HHAP Round 1 Programs. The state recently announced recipients for the 2020 ESG Program and IMACA received modest awards for Rapid Rehousing and Emergency Shelter.

Successful noncompetitive applications were also submitted to the state for the ESG-CV Round 1 Program and we are anticipating awards for ESG-CV 2 and HHAP Round 2. The projects proposed for ESG-CV 1 & 2 are Emergency Shelter, Street Outreach, Rapid Rehousing, Homelessness Prevention, and HMIS. ESG-CV permits additional program expenditure flexibility due to impacts from the pandemic.

The CESH projects include Rental Assistance, Housing Relocation and Stabilization Services, Operating Subsidies, Flexible Housing Subsidy Funds, Operating Support for Emergency Housing Interventions, Systems Support, and Development of a Plan Addressing Actions within a Service Area. The HHAP Round 1 and 2 projects are Rental Assistance and Rapid Rehousing, Landlord Incentives, Outreach and Coordination, New Navigation Centers and Emergency Shelters, and the Homeless Youth Set-aside. The total amount of funding from all of these sources is \$5,003,981.92.

Homeless Program Expenditures:

Project expenditures and funds encumbered by IMACA, SHINE and contractors total \$1,071,178.68, which leaves a balance of \$3,932,803.24. The expenditure deadline for ESG is one year and seven months. ESG-CV funds must be fully expended in two years and the CESH and HHAP funds have a five-year expenditure deadline. A more detailed list of programs and expenditures is attached.

Recommendation:

With the recent increase in CoC funding from the CESH, HHAP, and ESG-CV Programs, there is a need for participation in the project selection and approval process from other service providers. We recommend a new CoC funding Committee to evaluate and approve new project applications. This will also ensure greater transparency and provide more oversight of funding available to address homelessness in the Eastern Sierra. The CoC Governance Charter outlines the responsibilities of Performance and Outcomes' and Applications' Committees which could be combined into one and include the following responsibilities.

The Performance/Outcomes and Application Committee will collaborate with the CoC Administrator, CoC-funded entities, and the CoC Membership to:

- Review data, conduct a gaps analysis, and make recommendations for Board approval related to the priorities to be used in ranking requests for CoC funding;
- Establish performance targets appropriate for population and program type in consultation with recipients and subrecipients, then monitor recipient and subrecipient performance, evaluate outcomes, and recommend to the Board actions to be taken against poor performers;
- Develop performance measures to evaluate the CoC's overall success in eliminating homelessness, using guidance available from HUD and making changes over time as necessary to incorporate new regulations or guidance available from state or local authorities;
- Establish written standards and performance measures for ESG assistance and providers;
- Evaluate outcomes of projects funded under the ESG and CoC Program, and provide outcome data to the Collaborative Applicant to report to HUD;
- Consult with state and local government agencies, homeless service providers, private funders, and other relevant entities and organizations to evaluate available resources and reach agreement about how those resources can be allocated most effectively to implement plans to eliminate homelessness.

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- Work with the Collaborative Applicant to design and implement a collaborative process for developing a consolidated application for Eastern Sierra homelessness prevention programs and projects seeking CoC funding;
 - Review the program priorities established by the Board, and the applications for new programs or projects, and make recommendations to the Board about which programs/projects to include in the annual CoC application; and
 - Develop and oversee operation of a grievance process for agencies whose applications for funding have not been selected by the CoC.

CoC FUNDED PROGRAMS AND EXPENDITURES

FUNDING SOURCE & EXPENDITURE TIMEFRAME	AWARD	ENCUMBERED/ EXPENDED	BALANCE
2018 Homeless Emergency Aid Program (HEAP) (2 years)	\$ 590,111.56	\$ 590,111.56	\$ -
2018 California Emergency Solutions and Housing Program (CESH) (5 years)	\$ 410,437.00	\$ 195,846.00	\$ 214,591.00
2019 CESH (5 years)	\$ 245,394.00	\$ 60,000.00	\$ 185,394.00
2019 Homeless Housing, Assistance and Prevention Program (HHAP) (5 years)	\$ 733,546.24	\$ 8,599.00	\$ 724,947.24
2019 Emergency Solutions Grants Program -- IMACA (RRH, ES & SO) (1 year & 7 months)	\$ 303,872.00	\$ 69,517.00	\$ 234,355.00
2019 CoC Planning Grant (IMACA) (1 year)	\$ 2,962.00	\$ 2,962.00	\$ -
2020 CoC Planning Grant (IMACA) (1 year)	\$ 3,069.00	\$ 3,069.00	\$ -
2020 Coronavirus Emergency Funding (1 year)	\$ 90,074.12	\$ 90,074.12	\$ -
2020 Emergency Solutions Grants -- Coronavirus (ESG-CV) Round 1 (2 years) Expected Award	\$ 365,200.00	\$ 51,000.00	\$ 314,200.00
2020 ESG-CV Round 2 (2 years) Expected Award	\$ 1,719,500.00	\$ -	\$ 1,719,500.00
2020 Emergency Solutions Grants Program -- IMACA (RRH & ES) (1 year & 7 months)	\$ 183,052.00	\$ -	\$ 183,052.00
2020 Homeless Housing, Assistance and Prevention Program (HHAP) Round 2 (5 years)	\$ 356,764.00	\$ -	\$ 356,764.00
TOTALS	\$ 5,003,981.92	\$ 1,071,178.68	\$ 3,932,803.24